BRUSSELS, 27 APRIL 2018

EUROCAE HIGH LEVEL MEETING 2018

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Every four years, EUROCAE has the honour to host a special event: the **High Level Meeting**.

Our tireless activity in the service of the aviation industry has established EUROCAE as the European leader in the development of worldwide recognised industry standards for aviation and EUROCAE has a deeply rooted culture of celebrating successful achievements.

The purpose of the EUROCAE High Level Meeting is somewhat different since it is meant to bring together top players in the aviation world to discuss not the details of aviation standards or the outcome of the mission accomplished but strategic considerations that will determine the development of the European aviation landscape and ultimately shape the future agenda of EUROCAE.

Our speakers represent some of the most influential players in the international civil aviation. The High Level Meeting will gather the vision, strategy and priorities from a broad panel of aviation industry and regulatory leaders from key organisations such as the Lufthansa Group, Skyguide, Fraport, ASD, UTM, and Directors from European and international organisations such as ICAO, the European Commission, EASA, SJU, SDM, EUROCONTROL.

We look forward to hearing from these speakers how they see the impact of fast-developing technologies in aviation, on the ground and in the air, where they believe the potential for productivity and performance improvements lays, and how they think competition in the aviation market will shape the industry on the long run.

The visionary approach EUROCAE has chosen with the setup of the High Level Meeting this year reflects the transformations and improvements the organisation has undertaken over the past year. The focus is on the future and how our organisation can best serve its members. To this end, the conclusions of this High Level Meeting will help EUROCAE to further adapt its strategy. They will guide EUROCAE to integrate projected and expected developments in its own work programme and contribute to achieve the overall targets of the organisation.

I invite you to join me in welcoming our fellow colleagues and leaders from the industry. Please enjoy this exceptional moment, and let us benefit from quality interactive exchanges, and take away the bigger picture, main trends and top priorities in aviation – as outlined by key decision makers.

Francis Schubert
EUROCAE President

When talking about aviation in Europe, one cannot help thinking of Brussels. As the European capital and the centre of almost all decision-making process influencing our region, Brussels provides the perfect venue for the EUROCAE High Level Meeting. After the first successful EUROCAE High Level Meeting in 2014, this is now the second High Level Meeting we organise, which we only schedule every four years.

The 2018 EUROCAE High Level Meeting will discuss the visionary outlook for European aviation. A remarkable group of leaders, representing both regulators and the industry, will focus on the following questions and answer them for you:

- What are the priorities which are on the agenda of the stakeholders? Where do they see their role in the landscape?
- What are the challenges faced by the stakeholders?
- What are the main market drivers and how the market competition will shape up the industry on the long run?

We'll consider all facets of aviation from a global view up to the operational level, with leaders in the industry, CEOs, COOs, and Directors from European Commission, ICAO, EASA, SJU, SDM, and EUROCONTROL.

This meeting will allow us to understand the current challenges and future priorities of our stakeholders and feed these results into the overall strategy of EUROCAE.
The Council clearly has a priority in having the strategy aligned with the real need of the aviation community and the environment ready to react quickly, efficiently and effectively to the demand. EUROCAE just recently went through a change process in order adapt to the increasing need and the Council meetings have a standing agenda item to discuss strategic topics.

A networking breakfast and a networking lunch will further add to and enhance your experience, providing the unique opportunity for you to meet with these leaders and to exchange one-to-one, `live'.

The EUROCAE High Level Meeting is only possible with the support of our sponsors. I would like to thank again all our sponsors for their generous contribution to making this year's event a successful and enjoyable experience for all our participants and guests.

Right after the High Level Meeting, EUROCAE is organising the 55th General Assembly meeting. All the EUROCAE members' representatives are encouraged to register and to participate in the Assembly's decision making process.

I wish you a successful event and look forward to bring back to all our members the most innovating ideas that will emerge from the panel discussions.

Christian Schleifer-Heingärtner
EUROCAE Secretary General

On behalf of the EUROCAE Council, it is my pleasure and honour to welcome you to the 2018 EUROCAE High Level Meeting and the 55th General Assembly.

As you are all aware, the EUROCAE is organising every four years instead of its usual symposium a High Level Meeting. This second edition, after the first one held in 2014, promises to be an exciting and thought-provoking event, with top aviation leaders offering their perspective on what is to come in aviation in the future.

The high-profile guests EUROCAE is bringing to you for this High Level Meeting come from key areas of aviation. As aviation is a system, putting together their individual views, which range from operators to regulators and international organisations. This forum will allow you to draw the 'big picture' of aviation in Europe and make the link to the international level.

The 55th EUROCAE General Assembly is another main topic for our today's gathering. After the High Level Meeting, we invite our full members to join us for the most important meeting you as EUROCAE members can attend to decide on the future of our association.

I look forward to meeting you over the networking breakfast or the lunch, and I wish you a most enjoyable meeting.

Jean-Christophe Albouy
EUROCAE Council Chair

PROGRAMME
FRIDAY 27 APRIL 2018

08:00 **REGISTRATION**

08:00 **NETWORKING BREAKFAST**

09:00 **HIGH LEVEL MEETING OPENING**

Presentations and Interactive Sessions

The meeting will gather the vision, strategy and priorities in aviation from the leadership in the industry like Lufthansa Group, Skyguide, ASD, airports, UTM, and Directors from European and international organisations: ICAO, EC, EASA, SJU, SDM, EUROCONTROL.

09:15 - 10:45 **SESSION 1**

Moderator

Francis Schubert, EUROCAE President - Skyguide

Speakers:

Filip Cornelis, Director for Aviation, Acting Head of Unit for Aviation Policy European Commission

Stephen Creamer, Director ICAO Air Navigation Bureau

Kay Kratky, CEO Austrian Airlines & Process Domain Owner LH Group Flight Operations

Patrick Ky, Executive Director EASA

Jörn Muthmann, Chief Airport Operations Fraport

Jan Pie, Secretary General ASD

10:45 - 11:15 **COFFEE BREAK**

11:15 - 12:45 SESSION 2

Moderator
Anna von Groote, Director Technical Programme EUROCAE

Speakers:

Eamonn Brennan, Director General EUROCONTROL

Alex Bristol, CEO Skyguide

Francois Delille, Director of ATM Strategy Thales

Florian Guillermet, Executive Director SJU

Marc Kegelaers, CEO Unifly

Nicolas Warinsko, General Manager SDM

We will hear from these leaders how they see the impact of the fast-developing technologies in aviation, on ground and in the air, where the efficiency potential lays, and how they think the market competition in aviation would shape up the industry on the long run.

The aim of this High-Level Meeting is to get together the regulators and the industry and discuss on the visionary outlook in Europe and how the big picture in aviation should look like. The meeting will focus on the following questions:

- What are the vision, strategy and priorities?
- What are the challenges they are facing?
- What are the main market drivers and how would market competition shape up the industry on the long run?

13:00 LUNCH

14:00 - 16:00 GENERAL ASSEMBLY

16:15 - 16:45 COUNCIL MEETING

SPEAKERS

EAMONN BRENNAN

DIRECTOR GENERAL EUROCONTROL

Eamonn Brennan was appointed by the 41 Member States of EUROCONTROL to lead the organisation as its Director General from 1 January 2018. Prior to joining EUROCONTROL, Eamonn Brennan was the Chief Executive of the Irish Aviation Authority (IAA) where he was responsible for the provision of Air Traffic Management (ATM) services in Irish controlled airspace, aeronautical communications on the North Atlantic, and Air Traffic Control at the major Irish Airports, as well as the safety and security regulation of the Irish civil aviation industry. He has worked as a management and training consultant in London, Kuala Lumpur and South East Asia working on projects for the private sector, World Tourism Organisation and the European Commission amongst others.Eamonn Brennan has held many leading roles in the Air Traffic Management industry during his career, including:

- Member of the Executive Board of the Civil Air Navigation Services Organisation (CANSO) from 2005 to 2011 and served as Global Deputy Chairman and Chairman;
- Served as Chairman of the COOPANS Alliance Board (Austria, Croatia, Denmark, Ireland and Sweden) - fully harmonised ATM system;
- Board member of Aireon LLc. – space based Air Traffic Management surveillance partnership with Iridium (US) ENAV (Italy), NAV Canada, Naviair (Denmark) and Irish Aviation Authority;
- Board member and Chairman of Entry Point North - leading joint aviation training company between Denmark, Ireland and Sweden;
- Served as Chairman of EURCONTROL Air Navigation Services Board (ANSB);
- Member of Borealis Alliance Board – the industry wide partnership with northern European ANSPs;
- Project Director for the Airline Group's successful bid for NATS shareholding.

Eamonn Brennan has over 35 years' experience working across three continents, in over 25 countries, in both the public and private sector. He has played a central role in the development of aviation policy both in Ireland and abroad and has keenly supported the implementation of the Single European Sky programme, working closely with the EU, EC, EASA, EUROCONTROL and SESAR.

ALEX BRISTOL

CEO SKYGUIDE

Alex Bristol, born in 1968, became CEO at skyguide in July 2017. The Swiss-British dual citizen attended school in Ipswich, in the east of England, and studied French and German at Exeter University. He began his professional career in aviation in 1992 with the UK air traffic control provider NATS at Heathrow, and worked as an air traffic controller, instructor and supervisor until 2003. From then on, he was successively chief of operations in Farnborough, Manchester, West Drayton and Swanwick, the largest air traffic control center in Europe. In 2009, Alex Bristol became director for strategy and investment in NATS, and afterwards also Director of International Affairs; in these roles, he was also the key account manager for the military customer. His key areas of focus and delivery have been around safety culture and its improvement, delivering better value to customers, and fostering better liaisons between the various countries and their air traffic services providers. In July 2011, Alex Bristol joined skyguide as its Chief Operating Officer and was responsible for the Operations Department until his appointment to CEO in 2017. Alex Bristol is married with one son and lives near Nyon, VD.

FILIP CORNELIS

DIRECTOR FOR AVIATION, ACTING HEAD OF UNIT FOR AVIATION POLICY EUROPEAN COMMISSION

Filip Cornelis is Director for Aviation (DG MOVE Directorate E) in the European Commission, in charge of Aviation since October 2017. He is also Head of Unit for Aviation Policy since October 2016. He joined the European Commission in 1994. After a posting abroad, he worked in the Task Force for Accession Negotiations. He then led the Commission team drafting the Treaties of Accession for the 12 new EU Member States. In January 2006, Filip Cornelis moved on to transport policy by joining the Office of the Director General for Energy and Transport, Mr Matthias Ruete. He was the leading member of the Office from 2008. He was then appointed Head of Unit for Aviation Security in the European Commission in September 2010. He moved on to become Head of Unit for Aviation Safety from December 2012 until October 2016.

STEPHEN P. CREAMER

DIRECTOR ICAO AIR NAVIGATION BUREAU

Steve Creamer has served as Director of the Air Navigation Bureau at ICAO since April 2015. Steve previously held a number of executive and managerial positions at the U.S. Federal Aviation Administration with over 33 years' experience in the Air Traffic and International Aviation organizations. They include serving as FAA Regional Office Director for Europe, Africa and the Middle East; and serving as a member of the ICAO Air Navigation Commission. Steve began his career in air traffic operations, eventually managing all Alaskan and North Pacific airspace, pioneering new airspace use techniques that improved capacity and access for all operators. More recently his work has broadened to the international implementation of procedures and technology systems that improve aviation safety, with a careful eye toward retaining capacity and efficiency.

FRANCOIS DELILLE

DIRECTOR OF ATM STRATEGY THALES

Francois is Director of Strategy within the Thales Air Traffic Management Unit.
He has a 30 year experience in the ATM/CNS field and has been closely working with Air Navigation Service Providers, Airlines and Airport Authorities. He was part of the team who initiated the SESAR Program and has been a member of the EUROCAE Technical Advisory Committee for 10 years. He is in charge of the Product and Service Policy for Automation and CNS systems. He guides the company choice towards new business domains and emerging technologies. He manages as well international partnerships with industries and institutions. Francois Delille has a Master of Science in Signal and Data processing. He also holds a Master Degree in Generic Automation.

FLORIAN GUILLERMET

EXECUTIVE DIRECTOR SESAR JOINT UNDERTAKING (SJU)

Florian Guillermet is an engineer, graduated from Ecole Polytechnique and the Civil Aviation Engineering School in France. He also holds a Master degree in aeronautics and airport management. Florian has been working in the field of Civil Aviation for 20 years. He started his career in the flight planning department of Air France. He then held different managerial positions at the French Air Navigation Service Provider before joining the European Central Flow Management Unit at EUROCONTROL. He has been in charge of various operational and IT projects. His experience ranges from ATM systems definition and implementation to network operations management. He joined the SESAR Joint Undertaking in June 2008 as Chief Programme Officer to manage the SESAR Programme and became Deputy Executive Director Operations and Programme in 2012. Since April 1st 2014 he is leading the SESAR Joint Undertaking as Executive Director.

MARC KEGELAERS

CEO UNIFLY

Mark Kegelaers is Chief Executive Officer of Unifly, Vice-president of the GUTMA, the Global UTM Association, and Member of Board of VOKA – the Chamber of Commerce in Antwerpen. He holds a Master's degree in Electronic Engineering, a Master's Degree in Business Administration and an EASA Commercial Pilot License. He is also an experienced Flight Instructor. Prior to joining Unifly, Marc had a successful career in the IT and Telecommunications industry as a serial entrepreneur until he became CEO and Accountable manager of the Ben Air Flight Academy in 2005, training commercial pilots. Under his tenure, BAFA grew from a small flight school to a professional, leading EASA ATO. Within BAFA he created the successful Drone University, which today is the leading training school for Drone pilots in Belgium. He also served as a visiting professor at the VIVES Aviation College in Oostende. Shortly after the creation of Unifly, he joined the company as CEO and shareholder with the objective to making it a global leader in this new field. In his spare time, Marc is a long distance runner with 5 marathons under his belt, he teaches people to fly and enjoys scuba-diving.

KAY KRATKY

CEO AUSTRIAN AIRLINES & PROCESS DOMAIN OWNER LH GROUP FLIGHT OPERATIONS

Kay Kratky was born on May 5, 1958 in Frankfurt. In 1976 he obtained a degree in mechanical engineering at Technische Hochschule Darmstadt and started his pilot training at Deutsche Lufthansa's flight training school in 1979 in Bremen.
Between 1981 and 1996, Kratky flew as a first officer for Deutsche Lufthansa. In 1996 he moved to Lufthansa Cargo as captain on Boeing 747-200. Here, he was check captain on this aircraft type until 1998 and training captain from 1999 onwards. Between 2000 and 2008, Kratky took on various management duties at Lufthansa Cargo (in addition to his flying duties). Between January 2008 and March 2011, Kay Kratky was General Manager of the freight airline Jade Cargo International in Shenzhen in southern China. In April 2011 Kratky became Board member of Lufthansa German Airlines and was in charge of the "Operations & Hub Frankfurt" remit of Lufthansa German Airlines, comprising the areas Operations, Cabin Crews and Station Frankfurt as of July 2013. He was also responsible for the commercial results of the Frankfurt hub. As Chief Operating Officer (COO), he assumed the overall operational responsibility for the airline. Since August 1, 2015, Kratky belongs to the Executive Board of Austrian Airlines as Chief Executive Officer (CEO). He is responsible for the divisions of Finance, Business Development & Corporate Strategy, Corporate Communications, Technical Operations, Human Resources & Organisation and Legal Affairs & Compliance as well as Internal Audit. Since 2016, Kay Kratky also assumes the role of Process Domain Owner Flight Ops for all Lufthansa Group AOCs.

PATRICK KY

EXECUTIVE DIRECTOR EASA

Patrick Ky became Executive Director of the European Aviation Safety Agency (EASA) on 1 September 2013. His mission will be to further consolidate the role and responsibilities of the Agency to become a worldwide reference in aviation and to make the European aviation regulatory system a fully consistent, efficient and reliable framework. Prior to leading EASA, Patrick Ky was in charge of the SESAR program, Europe's ambitious ATM modernisation program. He also held different managerial positions in the French Civil Aviation Authority, in a consulting company, and in EUROCONTROL. In 2004, he joined the European Commission to work on SESAR. In 2013 Patrick Ky was the recipient of the The Glen A. Gilbert Memorial Award of the Air Traffic Controllers Association as a recognition of his achievements in the field of aviation and for being an advocate of innovation and change in air traffic control. In 2015, he was designated "Industry Leader of the Year" by the German publication Fliegermagazin for his commitment to develop simpler, better and lighter rules for General Aviation. In total, Patrick Ky has more than 24 years of work experience in Civil Aviation. A graduate from Ecole Polytechnique and the Civil Aviation Engineering School in France, Patrick Ky also holds degrees in economics from the University of Toulouse and the Massachusetts Institute of Technology. Patrick is married and the proud father of 3 sons. In his leisure time, he plays tennis and enjoys all types of mountain sports (ski, mountain bike, trekking).

JÖRN MUTHMANN

CHIEF AIRPORT OPERATIONS FRAPORT

Joern Muthmann has a joined master's degree in engineering and business administration. He started his professional career within the Fraport Group in 1999 as trainee. He quickly discovered his passion for airside operations and took over responsibility for the airside development. Joern and his team defined the airside requirements for new large aircraft, new apron control towers and a new concourse beneath Terminal 1.
In 2006 he changed for Hahn airport, a subsidiary of Fraport at that time and became head of ground, terminal and freight operations. In 2008 he took over airside operations at Frankfurt airport and was appointed as chief airport operations. In 2012 he became Senior VP. Since that time he is responsible for the safe and orderly operations on the ground, the compliance with EU regulation 139/2014, airside infrastructure, capacity, performance and duty management. His field of duty varies from the EIS of the new B777-9 to the implementation of EU regulation 716/2014. Joern is married and father of two sons who are already interested in aviation.

JAN PIE

SECRETARY GENERAL AEROSPACE AND DEFENCE INDUSTRIES ASSOCIATION OF EUROPE (ASD)

Jan Pie is Secretary General of the AeroSpace and Defence Industries Association of Europe (ASD) since September 2013. In his role, he is in charge of the management of the Association, heading major items of policy work, creating and maintaining close links with the European Institutions and international organisations. He has extensive experience in complex civil security and Public- Private Partnership crisis management operations. Before joining ASD, Jan Pie, was Secretary General of the Swedish Security and Defence Association (SOFF) where he successfully developed the organisation into a trusted and important strategic partner of Swedish and Nordic Public Institutions, as well as being a driving force within the industrial community. He also chaired the steering committee for the Swedish MoU office in Washington. Prior to that, he held the position of Vice President and Emergency Preparedness Director at the SOS Alarm Group in Sweden. He also held several leading positions in business and industry. Jan Pie holds IFL Executive Management degree from the Stockholm School in Gothenburg.

CHRISTIAN SCHLEIFER-HEINGÄRTNER

SECRETARY GENERAL EUROCAE

Christian Schleifer joined EUROCAE in July 2014 as Secretary General. Since than he is responsible for the operational management and development of the Association. As former President of the Air Navigation Commission (ANC) of the International Civil Aviation Organization (ICAO) he was responsible for developing Standards and Recommended Practices (SARPs) in the field of Air Navigation and Safety. Prior to his posting at ICAO, Mr. Schleifer-Heingärtner was in charge of Aircraft and Equipment Certification, Airworthiness and Operational Requirements at the Austrian Civil Aviation Authority. In this role, Christian Schleifer-Heingärtner was a specialized Certification and Flight Test Engineer for Avionics, Electrics and Human-Machine interface. After his return from ICAO, he was involved in the strategic development of the ANS side of Austro Control, contributing to the European and Global Air Navigation modernization programs. Christian has a background in Electronic Engineering and Economics and is also holding an Avionic Maintenance License (AML) as well as a Commercial Pilot License (CPL) and actively flies single and multi-engine aircraft.

FRANCIS SCHUBERT

EUROCAE PRESIDENT - SKYGUIDE

Dr. Francis Schubert is Chief Corporate Officer and Deputy CEO for Skyguide, Swiss Air Navigation Services Ltd., in Geneva, Switzerland.
He is also Adjunct Professor at the Institute of Air & Space Law, McGill University, in Montreal, Canada and lecturer at the Faculty of Law of the University of Lausanne, in Switzerland. Francis Schubert serves as ex officio Legal Counsel for CANSO (Civil Air Navigation Services Organisation) and President of EUROCAE (European Organisation for Civil Aviation Equipment). He started his career as an air traffic controller, and moved to other positions after several years of Air Traffic Control practical experience.

ANNA VON GROOTE

DIRECTOR TECHNICAL PROGRAMME EUROCAE

Anna von Groote has joined the EUROCAE Secretariat in 2011.Before joining EUROCAE, she worked at the European Committee for Standardization (CEN) since 2006, where she assumed responsibilities for the organization's work programme in different sectors. In her role as Programme Manager at CEN, she was responsible amongst others for the aerospace and air traffic management sector. Anna holds a Master's degree in European Studies from the Centre for European Integration Studies, University of Bonn (Germany).

NICOLAS WARINSKO

GENERAL MANAGER SESAR DEPLOYMENT MANAGER (SDM)

Nicolas Warinsko became the General Manager of the SESAR Deployment Manager on 1st of January 2018, succeeding to Massimo Garbini. From December 2014 to December 2017, he was the Deputy Managing Director and Director Technical and Operations of the SESAR Deployment Manager. From 07/2013 to 11/2014, he was advisor to the Chief Operating Officers of the A4 Airlines (Air France, British Airways, EasyJet and Lufthansa) on SESAR deployment. In this capacity, he was also the bid manager for SESAR deployment Alliance's successful application to European Commission's call to select the SESAR Deployment Manager. In his previous position, he spent 5 years as senior policy advisor to the Directorate General for Mobility and Transport of the European Commission (DG MOVE) where he played a significant role in preparing for SESAR deployment. Before joining the European Commission in 2008, Warinsko was with the French Air Navigation Service Provider (DSNA) where he managed the ATM division, being responsible for developing and maintaining French ATM systems for en route centres and airports. In the nineties, he was an expert in Global Navigation Satellites Systems (GNSS), contributing on behalf of the DSNA and then the European Commission to the definition and the launch of the EGNOS and Galileo programmes. He is graduated as «Ingénieur de l'Aviation Civile» from the French Academy for Civil Aviation (ENAC). He holds a pilot licence with a multi-engine IFR rating totalising more than 1000 hours of flight.

EUROCAE ATM STANDARDISATION ACTIVITIES IN SUPPORT OF SINGLE EUROPEAN SKY HAVE RECEIVED FUNDING FROM THE EUROPEAN UNION.

European Commission

SPONSORS

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Rockwell Collins (NYSE: COL) is a leader in aviation and high-integrity solutions for commercial and military customers around the world. Every day we help pilots safely and reliably navigate to the far corners of the earth; keep warfighters aware and informed in battle; deliver millions of messages for airlines and airports; and help passengers stay connected and comfortable throughout their journey. As experts in flight deck avionics, cabin electronics, cabin interiors, information management, mission communications, and simulation and training, we offer a comprehensive portfolio of products and services that can transform our customers' futures.

SILVER SPONSOR
THALES

A world leader in ATM, Thales combines more than 80 years in development and deployment, an unrivalled worldwide installed base, advanced technology and ground-breaking innovations to deliver solutions that are continually adapted to the ever-changing aviation system's needs. Thales is trusted by key ATM decision makers across more than 170 nations and helps key decision makers master complexity and make timely decisions for better outcomes. With engagement in all major ATM modernisation initiatives, ICAO ASBUs, SESAR and NextGen, Thales focuses on international harmonisation. Our strong involvement in these initiatives, and the alignment of our product roadmaps, ensures that our solutions have been extensively tested, certified and validated.

BRONZE SPONSOR

AIRBUS

Airbus is a global leader in aeronautics, space and related services. In 2016 it generated revenues of €67 billion and employed a workforce of around 134,000. Airbus offers the most comprehensive range of passenger airliners from 100 to more than 600 seats and business aviation products. Airbus is also a European leader providing tanker, combat, transport and mission aircraft, as well as one of the world's leading space companies. In helicopters, Airbus provides the most efficient civil and military rotorcraft solutions worldwide.

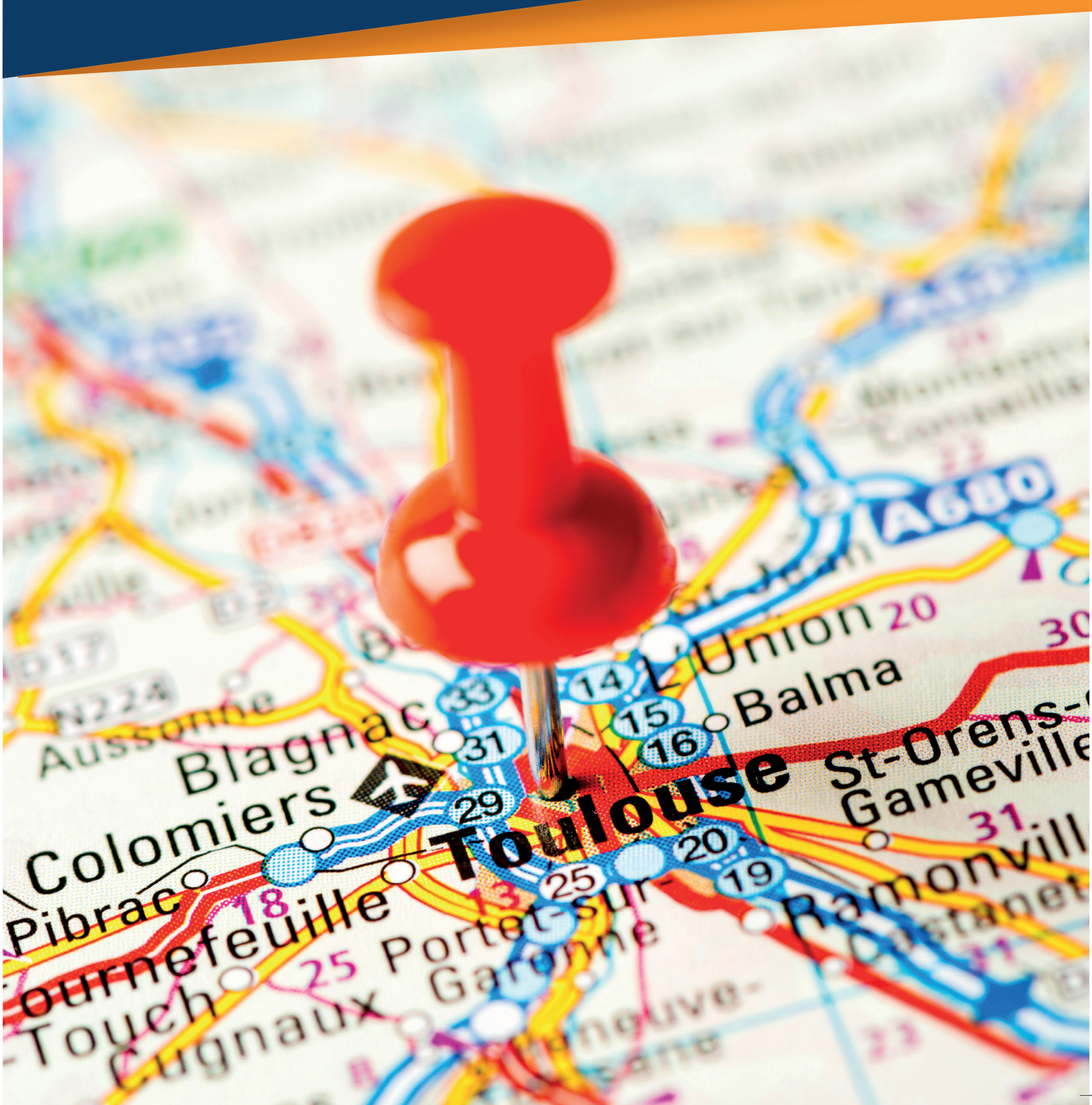
NETWORKING BREAKFAST

FREQUENTIS

Frequentis AG is an international supplier of communication and information systems for control centres with safety-critical tasks. These 'control centre solutions' are developed and distributed by Frequentis in the business segments Air Traffic Management (civil and military air traffic control, AIM, air defence) and Public Safety & Transport (police, fire and rescue services, emergency medical services, shipping, railways).

More than 500 customers rely on the know-how and experience of Frequentis. With a market share of 30%, the company group is the world market leader in voice communication systems for air traffic control; it's also the world's market leader in the field of Aeronautical Information Management and Message Handling.

SAVE THE DATE

TOULOUSE, 25 - 26 APRIL 2019

EUROCAE SYMPOSIUM & 56TH GENERAL ASSEMBLY